Outlook

Messages & Communications Doc. No. 38GL-26-3179 through 3189.

From 38th Committee On Rules <committeeonrules@guamlegislature.gov>
Date Tue 11/10/2026 9:58 AM
To Guam Legislature Clerks <clerks@guamlegislature.gov>
Cc Frank Blas Jr. <speakerblas@guamlegislature.gov>

6 attachments (15 MB)
111026COMM Doc. No. 38GL-26-3181.pdf; 111026COMM Doc. No. 38GL-26-3183.pdf; 111026COMM Doc. No. 38GL-26-3185.pdf; 111026COMM Doc. No. 38GL-26-3186.pdf; 111026COMM Doc. No. 38GL-26-3187.pdf; 111026COMM Doc. No. 38GL-26-3189.pdf;

Håfa Adai Clerks Office,
Please see attached, **Messages & Communications Doc. No. 38GL-26-3179 through 3189** for processing:

√	**38GL-26-3179**	Department of CHamoru Affairs	Notice of Intent for the Above-Step Recruitment of Johnathan G. Patton as Historic Preservation Specialist II and Vinessa P. Duenas as Historic Preservation Specialist II*
√	**38GL-26-3180**	Guam Department of Education	Guam Education Board Regular Board Meeting Packet for October 27, 2026 and October 29, 2026*
√	**38GL-26-3181**	Bureau of Statistics and Plans	FY2026 4th Quarter Report on Locally Produced Agricultural and Fish Products Purchased by the Government of Guam*
	38GL-26-3182	Bureau of Budget and Management Research	American Rescue Plan Act of 2021 and Infrastructure Investment and Jobs Act Allocation Reports for period ending October 31, 2026*
√	**38GL-26-3183**	Department of Public Health and Social Services	Guam Department of Education (GDOE) Public Schools Variance Report for the month of October 2026*
√	**38GL-26-3184**	Guam Memorial Hospital Authority	Board of Trustees Meeting Packet for October 27, 2026*
√	**38GL-26-3185**	Department of Public Health and Social Services	Prior Year Obligation to pay Guam Memorial Hospital Authority in the total amount of $8,123.68*
√	**38GL-26-3186**	Department of Public Health and Social Services	Prior Year Obligation to pay Laura Jano in the total amount of $407.00*
√	**38GL-26-3187**	Department of Public Health and Social Services	Prior Year Obligation to pay Lumina LLC dba: Mangilao Dental in the total amount of $2,795.40*
√	**38GL-26-3188**	Consolidated Commission on Utilities	Board Books file for Guam Waterworks Authority Work Session Packet for October 20, 2026; Board Books file for Guam Power Authority Work Session Packet for October 22, 2026; and Board Books file for Consolidated Commission on Utilities Regular Board Meeting Packet for October 27, 2026*
√	**38GL-26-3189**	Guam Housing Corporation	Board Meeting Packet for October 30, 2026*

Please retrieve Doc. No. 38GL-26-3184 and 3188 from link below:

Messages & Communications Physical Scanned Copy - Google Drive

Kindly reply to this email.

Si Yu'os ma'åse',

Marie Crisostomo

Committee on Rules Assistant

COMMITTEE ON RULES

Vice Speaker V. Anthony Ada, Chairperson

I Mina'trentai Ocho Na Liheslaturan Guåhan

38th Guam Legislature

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THE GUAM LEGISLATURE

38th Committee On Rules <committeeonrules@guamlegislature.gov>

Messages and Communications 38GL-26-3184*

2 messages

Speaker Frank Blas Jr. <speakerblas@guamlegislature.gov> Mon, Nov 9, 2026 at 3:44 PM
To: 38th Committee On Rules <committeeonrules@guamlegislature.gov>, Sabrina Salas Matanane <office.senatorbri@guamlegislature.gov>

Håfa adai,

Please see attached M&C Doc. No. 38GL-26-3184

38GL-26-3184	Guam Memorial Hospital Authority	Board of Trustees Meeting Packet for October 27, 2026*

Si Yu'os Ma'åse'

Bernice Rivera

Administrative Assistant

Office of Speaker Frank F. Blas, Jr.

I Mina'trentai Ocho na Liheslaturan Guåhan 38th Guam Legislature

Guam Congress Building, 163 Chalan Santo Papa, Hagatña

(671)969-6456
speakerblas@guamlegislature.gov

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38GL-26-3184.pdf

GMHA Board of Trustees Meeting 10-27-26 (1).pdf

On Thu, Nov 5, 2026 at 5:22 PM Janet Mandapat <janet.mandapat@gmha.guam.gov> wrote:

> Hafa Adai Speaker Blas,
>
> Please see the October 27, 2026 GMHA BOT meeting materials attached for your review and information.
>
> Please let me know if you have any questions or concerns.
>
> Thank you!
>
> Regards
>
> Janet U. Mandapat
>
> *Board of Trustees*
> *Secretary*
> *Guam Memorial Hospital Authority*

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850 Governor Carlos G. Camacho Road

Tamuning, GU 96913

Phone: ***(671) 647-2367*** | *Fax:* ***(671) 649-0145***



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38th Committee On Rules <committeeonrules@guamlegislature.gov> Mon, Nov 9, 2026 at 4:13 PM
To: "Speaker Frank Blas Jr." <speakerblas@guamlegislature.gov>

Håfa Adai,

Received, and thank you.



Si Yu'os ma'åse',

Marie Crisostomo

Committee on Rules Assistant

COMMITTEE ON RULES

Vice Speaker V. Anthony Ada, Chairperson

I Mina'trentai Ocho Na Liheslaturan Guåhan

38th Guam Legislature

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[Quoted text hidden]

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THE GUAM LEGISLATURE

Speaker Frank Blas Jr. <speakerblas@guamlegislature.gov>

SUBMISSION: GMHA BOT Meeting 10-27-26

2 messages

Janet Mandapat <janet.mandapat@gmha.guam.gov> Thu, Nov 5, 2026 at 5:22 PM
To: "speakerblas@guamlegislature.gov" <speakerblas@guamlegislature.gov>
Cc: Leilua Watanabe <leilua.watanabe@gmha.guam.gov>, Claire Frianeza <claire.frianeza@gmha.guam.gov>, Theo Pangelinan <theo.pangelinan@gmha.guam.gov>

Hafa Adai Speaker Blas,

Please see the October 27, 2026 GMHA BOT meeting materials attached for your review and information.

Please let me know if you have any questions or concerns.

Thank you!

Regards

Doc Type: 38GL-26-3184
OFFICE OF THE SPEAKER
FRANK F. BLAS, JR.
November 5, 2026
Time: 5:22 PM
Received:

Janet U. Mandapat

Board of Trustees

Secretary

Guam Memorial Hospital Authority

850 Governor Carlos G. Camacho Road

Tamuning, GU 96913

Phone: (671) 647-2367 | Fax: (671) 649-0145

EST 1946

HEALTHCAREASIA AWARDS 2021 — Hospital of the Year - Guam — GMHA COVID-19 RESPONSE INITIATIVES GUAM MEMORIAL HOSPITAL AUTHORITY

HEALTHCAREASIA AWARDS 2021 — COVID Management Initiative of the Year - Guam — GMHA COVID-19 RESPONSE INITIATIVES GUAM MEMORIAL HOSPITAL AUTHORITY

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GMHA Board of Trustees Meeting 10-27-26.pdf
34833K

Speaker Frank Blas Jr. <speakerblas@guamlegislature.gov> Fri, Nov 6, 2026 at 8:12 AM
To: Janet Mandapat <janet.mandapat@gmha.guam.gov>
Cc: Leilua Watanabe <leilua.watanabe@gmha.guam.gov>, Claire Frianeza <claire.frianeza@gmha.guam.gov>, Theo Pangelinan <theo.pangelinan@gmha.guam.gov>

Håfa Adai,

Confirming receipt of your email.

Si Yu'os Ma'åse'

Bernice Rivera

Administrative Assistant

Office of Speaker Frank F. Blas, Jr.

I Mina'trentai Ocho na Liheslaturan Guåhan 38th Guam Legislature

Guam Congress Building, 163 Chalan Santo Papa, Hagatña

(671)969 6456
speakerblas@guamlegislature.gov

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[Quoted te t hidden]

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GUAM MEMORIAL HOSPITAL AUTHORITY
ATURIDÅT ESPETÅT MIMURIÅT GUÅHÅN
EST 1946
850 Governor Carlos Camacho Road, Tamuning, Guam 96913
Operator: (671) 647-2330 or 2552 | Fax: (671) 649-5508

November 03, 2026

VIA ELECTRONIC MAIL
Honorable Frank Blas Jr.
Speaker of I Mina'trentai Ocho Na Liheslaturan Guåhan
163 Chalan Santo Papa
Hagåtña, GU 96910

RE: Reporting Requirements for Boards and Commissions

Dear Speaker Blas:

To comply with Ch. 8 of Title 5 GCA, Section 38, §8113.1, Reporting Requirements for Boards and Commissions, the GMHA hereby submits the materials presented and discussed at the October 27, 2026 Meeting of the GMHA Board of Trustees.

Please contact Janet U. Mandapat, Board of Trustees Secretary at (671) 647-2367 or by email at janet.mandapat@gmha.guam.gov for any questions or clarifications.

Sincerely,

Joleen M. Aguon, MD
Interim Hospital Administrator/CEO

38GL-26-3184
Messages and Communications
RECEIVED
COMMITTEE ON RULES
November 9, 2026
3:44 p.m.
Marie Crisostomo

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MEETING IN PROGRESS

GMHA Board of Trustees

Tuesday, October 27, 2026 | 4:00 p.m.

Zoom Video Conference

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GMHA Board of Trustees Meeting
ATTENDANCE SHEET
Tuesday, October 27, 2026| 4:00 p.m. | Zoom Video Conference

	NAME:	TITLE:	SIGNATURE:
Board of Trustees	Sharon J. Davis	Chairperson	
	Melanie R. Mendiola	Vice-Chairperson & Treasurer	
	Suzanne D. Lobaton	Secretary	Zoom
	Krista L. Blankenship	Trustee	
	Matthew Limtiaco	Trustee	
	Ramona Domen, PhD	Trustee	
Executive Management/Medical Staff	Joleen M. Aguon, MD	Interim Hospital Administrator/CEO	
	Ricardo Eusebio, MD	Associate Administrator of Medical Services/CMO	
	Jesse Quenga	Acting Associate Administrator of Operations/Personnel Services Administrator	
	Jannica Taimanglo	Deputy Assistant Administrator, Operations	
	Christine Tuquero	Assistant Administrator, Nursing Services	Zoom
	Liezl Concepcion	Interim Oversight of Professional Support Div. & Special Services Dept.	Zoom
	Yukari Hechanova	Chief Financial Officer	
	Rodalyn Gerardo	Acting Assistant Chief Financial Officer	Zoom
	Danielle Manglona	Administrator of Quality, Patient Safety and Regulatory Compliance	
	Jeffery Shay, MD	Medical Staff President	
	Manny Gabriel	Administrator, Information Technology	
	Justin Blumenthal	LTCA - SNF	
	Joseph McDonald	Legal Counsel	
	Robert Weinberg	Legal Counsel	
	NAME:	**TITLE:**	**SIGNATURE:**

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GMHA Board of Trustees Meeting

ATTENDANCE SHEET

Tuesday, October 27, 2026| 4:00 p.m. | Zoom Video Conference

Guest (s)	Nicole Yim	Patient Safety Officer	[signature]
	Jonah Benavente	Guam Daily Post	[signature]
	Tihu Lujan	PIO	[signature]
	Sydie Trisecon		Zoom
	Amecris Legaspi		Zoom
	Uriah Aguon		Zoom
	GMHVA (Ms. Joyce Crisostomo		Zoom
	Vince Taitingtong		Zoom

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GMHA Board of Trustees Meeting

PRINT

GMHA Board of Trustees Meeting

MEETING

Posted on: 10/20/2026 11:51 AM

Posted by: Janet Mandapat

Meeting Date: 10/27/2026 04:00 PM

Department(s):
GUAM MEMORIAL HOSPITAL AUTHORITY (/notices?department_id=51)

Division(s): HOSPITAL ADMINISTRATION (/notices?division_id=178)

Notice Topic(s): BOARD MEETING (/notices?topic_id=76)

Types of Notice: MEETING (/notices?type_id=5)

For Audience(s): PUBLIC (/notices?public=1)

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AGENDA

Guam Memorial Hospital Authority – Board of Trustees Meeting
October 27, 2026 | 4:00 p.m. | Daniel L. Webb Conference Room
& Zoom Video Conference

BOARD MEMBERS: Sharon Davis, Chairperson; Melanie Mendiola, Vice-Chairperson & Treasurer; Suzanne Lobaton, Secretary; Krista Blankenship, Trustee, Matthew Limtiaco, Trustee & Ramona Domen, Trustee

Item	Owner
I. Welcoming | Call Meeting to Order and Determination of Quorum	Chairperson Davis
II. Open Government Compliance A. Publication, October 20, 2026 B. Publication, October 25, 2026 C. GovGuam Notices Portal & Website Posting	
III. Closed Executive Session A. Reasonably Anticipated Litigation	All Trustees Legal Counsel (J. McDonald)
IV. Review and Approval of the Minutes A. September 29, 2026	All Trustees
V. Guam Memorial Hospital Volunteers Association Report	GMHVA President - T. Calvo
VI. Pediatric Patient Family Advisory Council (PFAC) Report	PFAC Rep. J. Pereira
VII. Management's Report	Executive Management
VIII. Long-Term Care Administrator Report - Skilled Nursing Facility	Executive Manangement
IX. Governing Body Citations	All Trustees
X. Old Business None	All Trustees
XI. New Business - Board Subcommittee Reports	
A. Joint Conference and Professional Affairs 1. Res. No. 2027-01, Relative to the Reappointment of Active Medical Staff Privileges 2. Res. No. 2027-02, Relative to the Reappointment of Active Associate Medical Staff Privileges	Trustee Domen

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3. Res. No. 2027-03, Relative to the Appointment of Provisional Medical Staff Privileges	Trustee Lobaton
B. Human Resources	Chairwoman Davis, Trustee Limtiaco
C. Facilities, Capital Improvement Projects, and Information Technology	
1. Capital Improvement Project (CIP) – Update	Trustee Blankenship
D. Quality and Safety	
1. Policy No. A-PS800, Patient Safety Program	Vice-Chairperson Mendiola
E. Finance and Audit	
1. Resolution, Relative to Approving One Hundred Sixty-Eight (168) New Fees	Chairperson Davis
F. Governance, Bylaws, and Strategic Planning	
1. GMHA Bylaws of the Board of Trustees	

XII. Public Comment

XIII. Adjournment

Chairperson Davis

Link to Join Zoom Meeting:
https://gmha-org.zoom.us/j/88927619303?pwd=UeujUY9x6BOvF4NfF4z4m6dEEhLifD.1 (https://gmha-org.zoom.us/j/88927619303?pwd=UeujUY9x6BOvF4NfF4z4m6dEEhLifD.1)
Meeting ID: 889 2761 9303
Passcode: 907879

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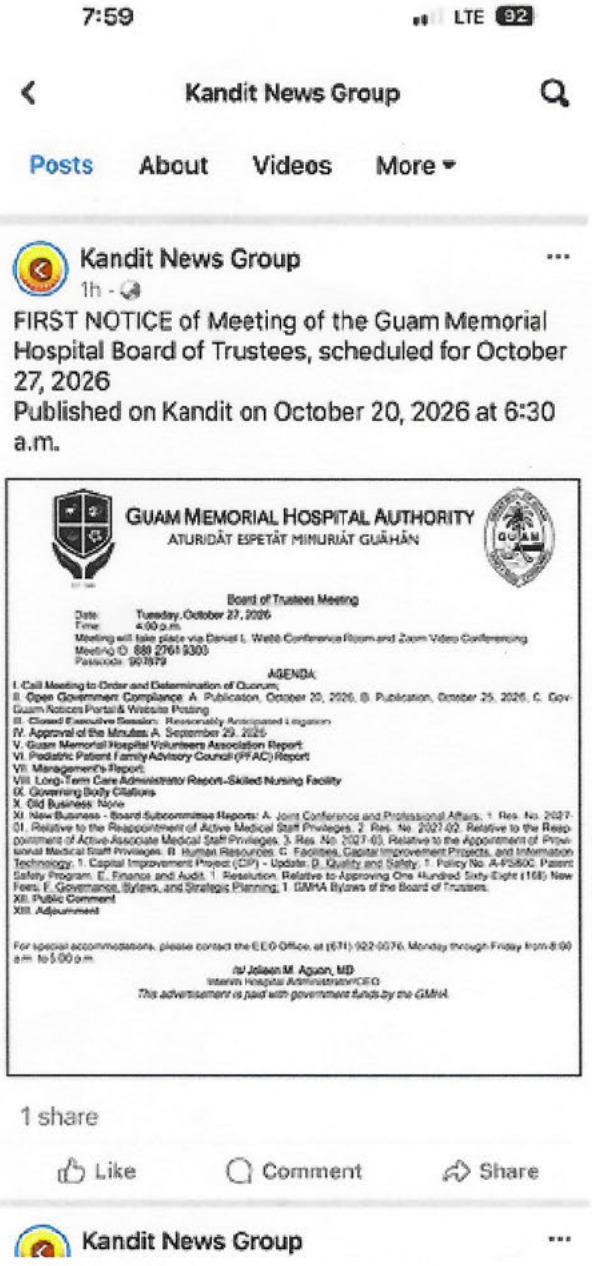
Janet Mandapat

From: Janet Mandapat [redacted]
Sent: Tuesday, October 20, 2026 8:04 AM
To: Janet Mandapat



7:59 LTE 92

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FIRST NOTICE of Meeting of the Guam Memorial Hospital Board of Trustees, scheduled for October 27, 2026
Published on Kandit on October 20, 2026 at 6:30 a.m.

GUAM MEMORIAL HOSPITAL AUTHORITY
ATURIDÅT ESPETÅT MINIURIÅT GUÅHÅN

Board of Trustees Meeting
Date: Tuesday, October 27, 2026
Time: 4:00 p.m.
Meeting will take place via Daniel I. Webb Conference Room and Zoom Video Conferencing
Meeting ID: 889 2764 9303
Passcode: 907979

AGENDA:
I. Call Meeting to Order and Determination of Quorum;
II. Open Government Compliance: A. Publication, October 20, 2026; B. Publication, October 25, 2026; C. Gov Guam Notices Portal & Website Posting
III. Closed Executive Session: Reasonably Anticipated Litigation
IV. Approval of the Minutes: A. September 29, 2026
V. Guam Memorial Hospital Volunteers Association Report
VI. Pediatric Patient Family Advisory Council (PFAC) Report
VII. Management's Report;
VIII. Long-Term Care Administrator Report–Skilled Nursing Facility
IX. Governing Body Citations
X. Old Business: None
XI. New Business - Board Subcommittee Reports: A. Joint Conference and Professional Affairs, 1. Res. No. 2027-01, Relative to the Reappointment of Active Medical Staff Privileges. 2. Res. No. 2027-02, Relative to the Reappointment of Active Associate Medical Staff Privileges. 3. Res. No. 2027-03, Relative to the Appointment of Provisional Medical Staff Privileges. B. Human Resources. C. Facilities, Capital Improvement Projects, and Information Technology: 1. Capital Improvement Project (CIP) - Update; D. Quality and Safety: 1. Policy No. A-PS800, Patient Safety Program. E. Finance and Audit: 1. Resolution, Relative to Approving One Hundred Sixty-Eight (168) New Fees; F. Governance, Bylaws, and Strategic Planning: 1. GMHA Bylaws of the Board of Trustees.
XII. Public Comment
XIII. Adjournment

For special accommodations, please contact the EEO Office, at (671) 922-9076, Monday through Friday from 8:00 a.m. to 5:00 p.m.

/s/ Jolaen M. Aguon, MD
Interim Hospital Administrator/CEO
This advertisement is paid with government funds by the GMHA.

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Janet Mandapat

From: Janet Mandapat [redacted]
Sent: Monday, October 26, 2026 2:58 PM
To: Janet Mandapat



6:19 85

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SECOND NOTICE of Meeting of the Guam Memorial Hospital Board of Trustees, scheduled for October 27, 2026
Published on Kandit on October 25, 2026 at 6:30 a.m.

GUAM MEMORIAL HOSPITAL AUTHORITY
ATURIDÅT ESPETÅT MINURIÅT GUÅHÅN

Board of Trustees Meeting
Date: Tuesday, October 27, 2026
Time: 4:00 p.m.
Meeting will take place via Daniel I. Webb Conference Room and Zoom Video Conferencing
Meeting ID: 889 2761 9305
Passcode: 907879

AGENDA

I. Call Meeting to Order and Determination of Quorum;
II. Open Government Compliance A. Publication, October 25, 2026, B. Publication, October 25, 2026, C. Guam Notices Portal & Website Posting
III. Closed Executive Session: Reasonably Anticipated Litigation
IV. Approval of the Minutes A. September 29, 2026
V. Guam Memorial Hospital Volunteers Association Report
VI. Pediatric Patient Family Advisory Council (PFAC) Report
VII. Management's Report:
VIII. Long-Term Care Administrator Report-Skilled Nursing Facility
IX. Governing Body Citations
X. Old Business: None
XI. New Business - Board Subcommittee Reports: A. Joint Conference and Professional Affairs, 1. Res. No. 2027-01, Relative to the Reappointment of Active Medical Staff Privileges. 2. Res. No. 2027-02, Relative to the Reappointment of Active Associate Medical Staff Privileges. 3. Res. No. 2027-03, Relative to the Appointment of Provisional Medical Staff Privileges. B. Human Resources. C. Facilities, Capital Improvement Projects, and Information Technology. 1. Capital Improvement Project (CIP) - Update. D. Quality and Safety. 1. Policy No. A-Public: Patient Safety Program. E. Finance and Audit. 1. Resolution, Relative to Approving One Hundred Sixty-Eight (168) New Fees. F. Governance, Bylaws, and Strategic Planning. 1. GMHA Bylaws of the Board of Trustees.
XII. Public Comment
XIII. Adjournment

For special accommodations, please contact the EEO Office at (671) 922-0076, Monday through Friday from 8:00 a.m. to 5:00 p.m.

/s/ Joleen M. Aguon, MD
Interim Hospital Administrator/CEO
This advertisement is paid with government funds by the GMHA.

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Regular Meeting of the Guam Memorial Hospital Authority Board of Trustees

Tuesday, September 29, 2026 | 3:00 p.m.
Zoom Video Conference

ATTENDANCE

Board Members
Present: Sharon Davis, Melanie Mendiola, Suzanne Lobaton, Krista Blankenship, Matthew Limtiaco & Ramona Domen
Absent:

Leadership
Present: Dr. Ricardo Eusebio, Jesse Quenga, Rodalyn Gerardo, Jannica Taimanglo, Christine Tuquero, Liezl Concepcion, Yukari Hechanova, Danielle Manglona, Justin Blumenthal & Joseph McDonald

Absent: Dr. Joleen M. Aguon, Dr. Jeffery Shay, Carlos Pangelinan, Manny Gabriel & Robert Weinberg

Guests: David Castro (GDP), Rick Cruz (PDN), P. Garrido, Uriah Aguon (PDN), Tihu Lujan, Amy Legaspi, Sydie Taisacan, Vince Taitingfong & Janet Mandapat

ISSUE/TOPIC/DISCUSSIONS	DECISION(S)/ACTION(S)	RESPONSIBLE PARTY	REPORTING TIMEFRAME	STATUS
I. CALL MEETING TO ORDER AND DETERMINATION OF QUORUM				
	After notices were duly issued pursuant to Title 5 GCA, Chapter 8, Open Government Law, Section 8107(a) and with a quorum present, Chairwoman Davis called to order the regular meeting of the GMHA Board of Trustees at 3:04 p.m. on Tuesday, September 29, 2026, via Zoom Video Conferencing. The Closed Executive Session was tabled.	Chairwoman - Sharon Davis	None	Informational
II. OPEN GOVERNMENT COMPLIANCE A. Publication, September 22, 2026 B. Publication, September 27, 2026 C. GovGuam Notices Portal & Website Posting	The Announcement of the Open Government Compliance was made.	Board of Trustees Secretary - Janet Mandapat	None	Informational
III. CLOSED EXECUTIVE SESSION A. Reasonably Anticipated Litigation	Chairwoman Sharon Davis has tabled the Closed Executive Session.	Chairwoman - Sharon Davis	None	Tabled
IV. REVIEW AND APPROVAL OF MINUTES				
A. August 31, 2026 B. September 03, 2026	Trustee Limtiaco motioned, and it was seconded by, Trustee Mendiola to approve the August 31, 2026 & September 03, 2026 minutes as presented. The motion carried with all ayes.	All Trustees	None	Approved
V. GUAM MEMORIAL HOSPITAL VOLUNTEERS ASSOCIATION REPORT				
A. GMHVA Report	Ms. Terese Calvo presented the Guam Memorial Hospital Volunteer Association (GMHVA) report. **Thanksgiving raffle and fundraising activities** • The GMHVA Thanksgiving raffle is ongoing, with the drawing scheduled for November 7, 2026 at the Guam Premier Outlets (GPO).	GMHVA President - Terese Calvo	None	Informational

Doc. No. 38GL-26-3184.*

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	• The grand prize was described as two round-trip tickets to the United States and $1,000 in cash. The association also planned to provide 52 Thanksgiving baskets, including baskets donated by Bank of Guam. • Proceeds were intended to support the purchase of Staxi Transports chairs and a newborn hearing-screening machine. • Board members were encouraged to support the raffle. The discussion indicated that tickets had been distributed to hospital administration and that additional tickets could be made available. **Gift shop renovation and office space** • The GMHVA requested clarification regarding whether its gift shop and potential office space remained part of the hospital's renovation plans. • Mr. Jesse Quenga explained that the next renovation project in the queue was the Maternal Child Health renovation. No renovation affecting the gift shop or other GMHVA spaces was currently planned, although those spaces could be considered during broader future renovations. • The GMHVA acknowledged receiving a layout and agreed to communicate the update to the gift shop manager. **GMHVA liaison and procurement** • The GMHVA requested clarification regarding its hospital liaison and procurement contact following personnel changes. • Mr. Jesse Quenga stated that Guest Relations, within the Professional Support Division, was working to establish the relationship and would coordinate a meeting with the GMHVA president to introduce the new partners and discuss continued support. • Ms. Julie Benavente, identified in the discussion as the current Guest Relations contact, was provided	GMHVA President Terese Calvo	None	Informational

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	as a point of contact for follow-up.			
VI. MANAGEMENT'S REPORT				
A. Physician Recruitment and Policy Amendments	Management provided updates on physician recruitment, the Electronic Health Record (EHR), skilled nursing operations, regulatory compliance, and hospital finances. **Physician Recruitment and Policy Amendments** • Management reported that the foreign physician licensure bill had been approved by the Guam Licensure Board. • Amendments to house staff policies, rules, and regulations were progressing through the applicable committees. Management expressed the hope that the amendments would reach the Board for consideration and implementation. • Two obstetricians had reportedly expressed interest in applying under the proposed policy. • Management also reported ongoing efforts to secure legislative funding for the EHR. The amount referenced in the recording was $15.6M.	Associate Administrator, Medical Services/CMO - Ricardo Eusebio, MD	None	Informational
B. Skilled Nursing Facility and Long-Term Care	**Skilled Nursing Facility and Long-Term Care** • Justin Blumenthal, the hospital's licensed long-term care administrator, was introduced and was expected to provide a standing report to the Board of Trustees each month. • Management reported that the Board of Trustees had adopted a recruitment strategy for a foreseeable or unforeseen absence of the administrator. • The creation of a Long-Term Care Assistant Administrator position had been approved by the Board of Trustees, filed with the Guam Legislature, and was being circulated for approval and posting. The objective was to provide additional administrative coverage for the facility. •	Acting Associate Administrator of Operations/Personnel Services Administrator - Jesse Quenga	None	Informational

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	• The life-safety plan of correction had been accepted. The facility still needed to complete follow-through activities and submit supporting documentation. • A desk review related to the June 2026 health survey was planned, with documentation due October 2, 2026. • The administrator reported 100% compliance across 14 weekly clinical audits for the week ending September 25, 2026. • • Ms. Danielle Manglona provided an update on Board training and supporting documentation for the CMS plan of correction. The original training deadline was September 30,2026 but CMS had requested supporting documents by October 2, 2026. At the time of the discussion, some of the Board members submissions remained outstanding. • Mr. Jesse Quenga intends to bring the inclusion of skilled nursing facility and long-term care administrator reports before the Board of Trustees Bylaws Committee.	Long-Term Care Administrator - SNF - Justin Blumenthal Administrator, Quality, Patient Safety & Regulatory Compliance - Danielle Manglona	None None	Informational Informational
VII. OLD BUSINESS None	There were no old business matters to discuss.	All Board Members	None	None
VIII. NEW BUSINESS - BOARD SUBCOMMITTEE REPORTS A. Joint Conference and Professional Affairs 1. Res. No. 2026-69, Relative to the Reappointment of Active Medical Staff Privileges 2. Res. No. 2026-70, Relative to the Reappointment of Active	Trustee Domen motioned, and it was seconded by, Trustee Blankenship to approve Res. No. 2026-69, Res. No. 2026-70 and Res. No. 2026-71 as presented. The motion carried with all ayes.	All Trustees Chairperson JCPA - Trustee Ramona Domen, Phd	None	Approved

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Associate Medical Staff Privileges 3. Res. No. 2026-71, Relative to the Appointment of Provisional Medical Staff Privileges		All Trustees	None	Approved
B. Human Resources 1. Res. No. 2026-72, Relative to Amending the Positions of Hospital Radiologic Technologist I and II	Trustee Lobaton motioned, and it was seconded by, Trustee Limtiaco to approve Res. No. 2026-72 as presented. The motion carried with all ayes. Mr. Jesse Quenga presented a request to amend the Hospital Radiologic Technologist I and II position classifications. The position series had been established in 1991, amended in 2006 and 2008, and subsequently reviewed under the Government of Guam Pacific Wage Act of 2014. Human Resources conducted classification reviews intended to align the positions with current industry standards and compensation requirements. The proposed amendments included revised position descriptions, minimum experience and training requirements, qualifications, and reassigned pay grades. The discussion included the following points: • The Technologist I position was clarified as entry-level radiologic technology work involving routine diagnostic imaging and related patient-care activities. • The minimum educational qualifications were clarified to recognize either a bachelor's or associate's degree from an accredited radiologic technology program. • The Technologist II position retained the degree • requirement and included two years of experience as a radiologic technologist. • The amendments were intended to address disparities between positions requiring specialized education and positions with different educational	Chairperson, Human Resources - Trustee Suzanne Lobaton Acting Associate Administrator of Operations/Personnel Services Administrator - Jesse Quenga	None None	Approved Informational

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	requirements. • The proposed amendments had been posted on the hospital's website for ten business days, and no comments had been received as of the meeting. • The Board discussed the requirement for American Heart Association Basic Life Support certification. Management explained that the hospital was an American Heart Association training center.	Acting Associate Administrator of Operations/Personnel Services Administrator - Jesse Quenga	None	Informational
C. Facilities, Capital, Improvement Projects, and Information Technology 1. Capital Improvement Project (CIP) - Update	Ms. Rodalyn Gerardo provided the CIP status report: • **51 projects** were reported as completed, representing approximately 50% of the projects being tracked. • **44 projects** remained ongoing. • **7 projects** were on the launching pad. • New items added during the preceding month included a blood gas analyzer, a cadaver lift, and repair parts for ventilators and BIPAP equipment. Management also reported receiving two notices of award for grant applications: one from the U.S. Department of Agriculture (USDA) and another for distance learning and training. The combined value was estimated at approximately $1.5 million to $1.6 million. The USDA facilities grant was expected to support roof and building-envelope work and replacement of typhoon shutters. The distance-learning grant was expected to support the acquisition of four additional telehealth computer workstations. Management credited the Planning Department, clinical teams, facilities personnel, and other staff for contributing to grant applications. It was also suggested that the Board receive a summary of the hospital's grant activity and accomplishments.	Chairperson, FAC, CIP, & IT - Chairwoman Sharon Davis Assistant Administrator of Operations - Rodalyn Gerardo	None	Informational
D. Quality and Safety 1. Policy No. A-PS800, Patient Safety Program	The Board discussed Policy No. A-PS800, Patient Safety Program. A Board member explained that the policy had been tabled at the subcommittee level to allow time to review the revisions before signing or recommending	Chairperson, Quality & Safety - Trustee Krista Blankenship	None	Tabled

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	approval. The discussion highlighted: • Additional follow-through when patient-safety incidents occur. • Inclusion of students and trainees in the program. • The use of the hospital-wide learning management system to provide orientation and training addressing clinical and nonclinical aspects of patient safety. The Board acknowledged that the policy contained substantial revisions and that further review was needed.	Chairperson, Quality & Safety - Trustee Krista Blankenship	None	Tabled
E. Finance and Audit 1. Res. No. 2026-73, Relative to Approving Thirty-Six (36) New Fees	Trustee Domen motioned, and it was seconded by, Trustee Limtiaco to approve Res. No. 2026-73 as presented. The motion carried with all ayes. A public hearing had been held in accordance with applicable policies and procedures, with two members of the private-sector community, representing health insurance companies, reportedly attending to ask questions and seek clarification. Management explained that the fees represented new charge codes rather than increases to existing fees. The discussion included clarification that: • Many of the new fees related to supplies for which charge codes needed to be established. • One professional fee related to a new procedure. • Two ultrasound fees represented technical components, separate from professional fees already in the charge master. Management had responded to payer questions concerning these fees. **Financial and revenue-cycle update**	All Trustees Chairperson, Finance & Audit - Trustee Melanie Mendiola Chief Financial Officer - Yukari Hechanova	None None	Approved Informational

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	During the Finance and Audit discussion, management reported that the hospital was performing favorably against its budget as the fiscal year closed. • Patient collections were projected at approximately $120 million, compared with $107 million in the prior year, representing an estimated 12% improvement. • Total patient revenue was projected at approximately $133 million, excluding government transfers, legislative appropriations, federal grants, and other revenue. • Expenses were reported to be $4.4 million under budget despite the effects of two typhoons and fluctuations in energy costs. • Management reported improvement in the hospital's cash position and liquidity. Mrs. Yuka Hechanova also reported that a large Medicaid payment was anticipated before the fiscal year ended, and the hospital was working to pay vendors. Processing thousands of invoices remained challenging because of staffing shortages. Management also reviewed revenue-cycle improvements following the engagement of a contractor to assist with billing and coding: • Coded claims in the discharged-not-final-billed (DNFB) category had decreased from approximately $18 million to $1.2 million, described as about one day of DNFB and better than the stated target of fewer than four days. • Unfiled claims were approximately ten days, compared with a target of six days. The billing team was working overtime and holidays to address the backlog. • Medicare collections had increased during July and August and continued to improve in September. Management attributed this in part to improvements in outpatient Medicare billing. • Denials and rejected claims from other payers remained a challenge. Developing better denial-	Chief Financial Officer - Yukari Hechanova	None	Informational

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	monitoring metrics was identified as a next area of focus. • Management noted ongoing work with Value Capture on revenue-cycle monitoring projects. The Board discussed the benefit of the contractor's work and whether the engagement should continue long term. No formal action on extending the engagement was captured.	Chief Financial Officer - Yukari Hechanova	None	Informational
F. Governance, Bylaws, and Strategic Planning	The Governance, Bylaws, and Strategic Planning Subcommittee planned to meet in October 2026. No other update or formal action was reported.	Board of Trustees Secretary - Janet Mandapat	None	Informational
G. Ratification of FY2026 MOU with the Office of the Chief Medical Examiner	Mr. Jesse Quenga reported on the FY2026 Memorandum of Understanding (MOU) between GMHA and the Office of the Chief Medical Examiner (OCME). Mr. Quenga explained that the hospital had historically supported the OCME, which had experienced challenges with staffing, procurement, and obtaining supplies. The MOU would document work already performed during fiscal year 2026 and allow the Department of Administration to disburse **$100,000** to GMHA to replenish the hospital for its support. The discussion also addressed the OCME's administrative structure and the need for an executive director to oversee administrative responsibilities, including procurement and supplies, so the medical examiner could focus on clinical duties. Management described interim arrangements to maintain service delivery while the long-term staffing and administrative structure was developed.	Acting Associate Administrator of Operations/Personnel Services Administrator - Jesse Quenga	None	Informational
IX. PUBLIC COMMENT				
			None	None
X. ADJOURNMENT				
	There being no further business at this time, Trustee Limtiaco motioned, and was seconded by Trustee Lobaton to adjourn the meeting, The meeting was adjourned at 3:57 p.m. on September 29, 2026	All Board Members	None	Adjourned

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Transcribed by: _____
Janet U. Mandapat
BOT - Secretary

Submitted by: _____
Suzanne D. Lobaton
Secretary

CERTIFICATION OF APPROVAL OF MINUTES: The minutes of the August 31, 2026 and September 03, 2026 regular session meetings were accepted and approved by the GMHA Board of Trustees on this 29th day of September 2026.

Certified by: _____
Sharon J. Davis
Chairperson

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GUAM MEMORIAL HOSPITAL AUTHORITY
ATURIDÅT ESPETÅT MIMURIÅT GUÅHÅN
850 Governor Carlos Camacho Road, Tamuning, Guam 96913
Operator: (671) 647-2330 or 2552 | Fax: (671) 649-5508

BOARD OF TRUSTEES
Official Resolution No. 2027-01
"RELATIVE TO THE REAPPOINTMENT OF ACTIVE MEDICAL STAFF PRIVILEGES"

Practitioner	Department	Specialty	Expiration Date
Ricardo Eusebio, MD	Surgery	General Surgery	September 30, 2028
Verrad Nyame, MD	Surgery	Neurosurgery	September 30, 2028
William Fox, MD	Emergency Room	Emergency Medicine	September 30, 2028
Ronald Fronda, MD	Medicine	Internal Medicine	September 30, 2028
Jonathan Sidell, MD	OB/Gyn	OB/Gyn	September 30, 2028

WHEREAS, the above listed practitioners met the basic requirements for Active Medical Staff Membership as determined by the appropriate Medical Staff Departments and Committees pursuant to the GMHA Medical Staff Bylaws, Article IV, Section 4.2; and

WHEREAS, the Medical Executive Committee email voted September 23, 2026 and the Joint Conference and Professional Affairs Committee recommended approval of Active Medical Staff Membership reappointment for the above listed practitioners; and

WHEREAS, all reappointments to Active Medical Staff Membership require Board approval; now, therefore be it

RESOLVED, that the Board of Trustees approves this recommendation to reappoint the above named practitioners to Active Medical Staff as recommended; and, be it further

RESOLVED, that the Board of Trustees directs the Hospital Administrator to duly notify the practitioners listed above and all Hospital and Medical Departments of these reappointments; and be it further

RESOLVED, that the Board of Trustees Chairperson certifies and the Board of Trustees Secretary attests to the adoption of this Resolution.

DULY AND REGULARLY ADOPTED ON THIS 27th DAY OF OCTOBER, 2026.

Certified by:

Sharon J. Davis
Chairperson

Attested by:

Suzanne D. Lobaton
Secretary

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Board of Trustees
Official Resolution No. 2027-02
"RELATIVE TO THE REAPPOINTMENT OF ACTIVE ASSOCIATE MEDICAL STAFF PRIVILEGES"

Practitioner	Department	Specialty	Expiration Date
Vinod Havalad, MD	Pediatric	PICU (Telemedicine)	September 30, 2028

WHEREAS, the above listed practitioners met the basic requirements for Active Associate Medical Staff Membership as determined by the appropriate Medical Staff Departments and Committees pursuant to the GMHA Medical Staff Bylaws, Article IV, Section 4.6; and

WHEREAS, the Medical Executive Committee met on September 23, 2026 and the Joint Conference and Professional Affairs Committee recommended approval of Active Medical Staff Membership reappointment for the above listed practitioners; and

WHEREAS, all reappointments to Active Associate Medical Staff Membership require Board approval; now, therefore be it

RESOLVED, that the Board of Trustees approves this recommendation to reappoint the above named practitioners to Active Associate Medical Staff as recommended; and, be it further

RESOLVED, that the Board of Trustees directs the Hospital Administrator to duly notify the practitioners listed above and all Hospital and Medical Departments of these reappointments; and be it further

RESOLVED, that the Board of Trustees Chairperson certifies and the Board of Trustees Secretary attests to the adoption of this Resolution.

DULY AND REGULARLY ADOPTED ON THIS 27th DAY OF OCTOBER, 2026.

Certified by:

Sharon J. Davis
Chairperson

Attested by:

Suzanne D. Lobaton
Secretary

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BOARD OF TRUSTEES
Official Resolution No. 2027-03
"RELATIVE TO THE APPOINTMENT OF PROVISIONAL MEDICAL STAFF PRIVILEGES"

Practitioner	Department	Specialty	Expiration Date
Noel Silan, DPM	Surgery	Podiatry	September 30, 2027
Jacqueline Wong	OB/Gyn	Gynecology Surgery	September 30, 2027
Kiana Venable, CNM	OB/Gyn	Certified Nurse Midwife	September 30. 2027
Martin Webb, MD	Medicine	Nephrology	September 30, 2027

WHEREAS, the above listed practitioners met the basic requirements for Provisional Medical Staff Membership as determined by the appropriate Medical Staff Departments and Committees pursuant to the GMHA Medical Staff Bylaws, Article IV, Section 4.3; and

WHEREAS, the Medical Executive Committee email voted on September 23, 2026 and the Joint Conference and Professional Affairs Committee recommended approval of Provisional Medical Staff Membership appointment for the above listed practitioner; and

WHEREAS, all appointments to Provisional Medical Staff Membership require Board approval; now, therefore be it

RESOLVED, that the Board of Trustees approves this recommendation to appoint the above named practitioners to Provisional Medical Staff as recommended; and, be it further

RESOLVED, that the Board of Trustees directs the Hospital Administrator to duly notify the practitioners listed above and all Hospital and Medical Departments of these appointments; and be it further

RESOLVED, that the Board of Trustees Chairperson certifies and the Board of Trustees Secretary attests to the adoption of this Resolution.

DULY AND REGULARLY ADOPTED ON THIS 27th DAY OF OCTOBER, 2026.

Certified by:

Sharon J. Davis
Chairperson

Attested by:

Suzanne D. Lobaton
Secretary

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BOARD OF TRUSTEES
Official Resolution No. 2027-04
"RELATIVE TO APPROVING ONE HUNDRED SIXTY-EIGHT (168) NEW FEES"

WHEREAS, Public Law 26-66, places the rate making authority of the Guam Memorial Hospital Authority under the GMHA Board of Trustees; and

WHEREAS, the GMHA Board of Trustees has reviewed the Public Law 26-66; and

WHEREAS, a Public Hearing was held on October 5, 2026 and oral comments and written testimony have been solicited regarding the one hundred sixty-eight (168) new fees comprised of the following Hospital departments: Gastroenterology, Interventional Radiology, Laboratory and OR (Surgery & Recovery); and

WHEREAS, the GMHA Board of Trustees has reviewed the list of new fees and found the same to be in order; now therefore be it,

RESOLVED, that the GMHA Board of Trustees directs the Hospital Administrator/CEO to continue to proceed with the adjudication process of these 168 new fee items, and be it further

RESOLVED, that the Chairperson certifies and the Secretary attests to the adoption of this resolution.

DULY AND REGULARLY ADOPTED ON THIS 27th DAY OF OCTOBER, 2026.

Certified By:

Sharon J. Davis
Chairperson

Attested By:

Suzanne D. Lobaton
Secretary

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Guam Memorial Hospital Authority

BYLAWS OF THE BOARD OF TRUSTEES

These bylaws of the Guam Memorial Hospital Authority ("GMHA") Board of Trustees ("Board") are adopted effective 10/27/26.

ARTICLE I
MISSION & VISION STATEMENT

Committed to compassionate, forward thinking, quality-driven, and safe health care that honors the community.

To be Guam's Trusted Hospital.

ARTICLE II
GENERAL PROVISIONS

1. The principal office of the GMHA Board is located at:

   Administration Office
   Guam Memorial Hospital Authority
   850 Governor Carlos G. Camacho Road
   Tamuning, Guam 96911

   All communications to the GMHA Board shall be addressed to its principal office except as may otherwise be specified by resolution, regulation, or rule.

2. The GMHA shall operate on a fiscal year commencing on October and concluding on September of the following calendar year.

ARTICLE III
BOARD OF TRUSTEES

1. **MEMBERSHIP**
   The Board shall be composed of ten (10) members, appointed by the Governor with the advice and consent of the Legislature, as follows:

   a. Four (4) members representing the general public, who shall possess a background and experience in healthcare, management, finance or any other business-related field;
   b. One (1) member representing the Allied Health Professions;

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c. Two (2) members representing the Guam Nurses Association; and
d. Two (2) members representing the Guam medical community.

In addition, one (1) member who shall be the President, or designee, of the Guam Memorial Hospital Volunteers Association, who shall be an ex-officio member with full participatory rights and privileges, but without the right of voting. The GMH Volunteers Association President or designee shall have been a member of the GMH Volunteers Association for a minimum of five (5) years prior to assuming a position on the Board. [Title 10 G.C.A., § 80105(a)]

2. **TERM**

The members of the Board shall serve staggered terms of six (6) years. On the expiration of the term of any member, or in the event of a vacancy on the Board due to resignation, death or any other cause, the Governor shall, with the advice and consent of the Legislature, appoint another member for a full term in the first instance, or for the remainder of the unexpired term. When there is a change of administration of the government of Guam after a gubernatorial election, no courtesy resignation shall be requested by the new administration nor offered by any member of the Board. [Title 10 G.C.A., § 80105.3]

3. **QUALIFICATIONS**

The composition of the members of the Board shall be broadly based in terms of its members' personal expertise and shall strive for a balanced representation of the general population. Trustees, and Trustee candidates, must be United States citizens or permanent resident aliens domiciled in Guam for at least three (3) years prior to appointment to the Board. No person shall sit on the Board as a member who is an employee of the Guam Memorial Hospital Authority. [Title 10 G.C.A., § 80105.4]

4. **COMPENSATION**

Each Trustee shall be entitled to receive the sum of One Hundred Dollars ($100.00) for his/her attendance at any meeting of the Board, but such compensation shall not apply to more than four (4) meetings or exceed Four Hundred Dollars ($400) in any one (1) calendar month. No Trustee shall receive any other compensation, but shall be reimbursed for actual travel, subsistence and out-of-pocket expenses incurred in the discharge of his or her responsibilities, including authorized attendance at meetings held away from Guam. [Title 10 G.C.A., § 80105(b)]

5. **CONFLICTS OF INTEREST**

The best interest of the community and GMHA are served by Board members who are objective in the pursuit of their duties as Board members, and who exhibit that objectivity at all times. The decision making process of the Board may be altered by interests or relationships which might in any instance, either intentionally or coincidentally bear on that member's opinion or decision. Therefore, it is considered to be in the best interest of the Hospital for relationships of any Board member which may influence decisions related to the Hospital to be disclosed to all other members of the Board on a regular and contemporaneous basis.

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No Board member shall use his/her position to obtain or accrue any benefit. All Board members shall at all times avoid even the appearance of influencing the actions of any employee of the Hospital or Corporation, except through his/her vote, and the acknowledgment of that vote, as a Board member for or against opinions or actions to be stated or taken by or for the Board as a whole. A Trustee shall abstain from voting on any issue in which the Trustee has an interest other than as a fiduciary of the Hospital.

No Trustee shall be actively engaged in the selling of services or goods to the Hospital without the express approval of the Board of Trustees. The form of approval shall be by the adoption of a Board Resolution confirming said approval. This restriction shall not apply to health care professionals who provide direct patient care services to the Hospital. [Title 10 G.C.A., § 80105.1(d)]

No Trustee shall act when a conflict of interest occurs. The Trustee shall disclose the nature of the conflict of interest to the members present and abstain from any discussion or voting on the issue until it has been disposed of by action of the remaining members present. If a Trustee knowingly fails to disclose a conflict of interest in the manner listed herein and subsequently votes on an action to be taken by the Board, then the vote of the conflicted Trustee shall not be counted for purposes of constituting official Board action. Any Trustee who knowingly fails to disclose a conflict of interest in the manner listed herein shall be subject to removal from the Board, pursuant to 10 G.C.A. § 80107. [Title 10 G.C.A., § 80105.1 (e)]

6. FIDUCIARY DUTY

The Board shall be liable for the negligent act of any hospital employee or officer, if the Board knew or had notice that said employee or officer was inefficient and incompetent to perform the services for which he was hired, or said Board retained such inefficient or incompetent person after knowledge or notice of such inefficiency or incompetency. However, no Trustee shall be liable for any decision made in the good faith, non-malicious fulfillment of his duties. The Board shall be liable as fiduciaries in the execution of their duties. [Title 10 G.C.A., § 80105.1 (a) to (c)]

The members of the Board shall not, by reason of such membership, be deemed employees of the government of Guam. [Title 10 G.C.A., § 80106]

7. GENERAL POWER AND OBLIGATIONS

The governance and control of the GMHA is vested in the Board. [Title 10 G.C.A., § 80105(a)]. The Board shall be responsible for controlling and directing the affairs, property, and interests of the GMHA and may exercise all powers and authorities conferred upon the GMHA as permitted by law. By way of example, and not of limitation, the Board shall have the power to:

a. Determine policies for the organization, administration, and development of GMHA and its strategic plan;

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b. Be responsible for the maintenance of the standards of medical care, safety, and professionalism at the Hospital in accordance with all applicable laws and regulatory and accrediting bodies;

c. Support the maintenance and operation of a facility providing acute, chronic and all other health care services, including those services specifically provided by contract for the Guam Behavioral Health and Wellness Center, for the people of Guam. [Title 10 G.C.A., § 80109 (a)];

d. Acquire, subject to the laws of Guam, by grant, purchase, gift, devise or lease, and hold and use for the GMHA any real property necessary or convenient or useful for the carrying on of any of the GMHA's powers. [Title 10 G.C.A., § 80109 (e)];

e. Authority to appoint, reappoint, and terminate members of the GMHA Medical Staff, as well as to grant and suspend clinical privileges. These actions shall be governed by procedures approved by the Board, with the advice of the Medical Staff through its President, and in accordance with applicable provision of the Medical Staff Bylaws as may be revised.

f. Provide for third-party peer review services for those peer review proceedings wherein the physician or advanced practice nurses who are the subject of a peer review asserts that an impartial proceeding cannot otherwise be achieved. [Title 10 G.C.A., § 80109 (n)(1)(A)];

g. Overturn a medical peer review as strictly prescribed by the National Practitioner Data Bank, as provided pursuant to Title 45 – Public Welfare, Part 60, Code of Federal Regulations, and as the regulations and authorizing statutes may be revised. [Title 10 G.C.A., § 80109 (n)(2)];

h. Contract with a corporation to exercise any or all the powers of the Administrator, and of those officers authorized by 10 G.C.A. § 80108, if the Board so chooses. [Title 10 G.C.A., § 80109 (p)];

i. Hire or contract an Administrator, who will be the GMHA's Chief Executive Officer and will have full charge of the operations and maintenance of the Hospital. [Title 10 G.C.A., § 80110];

j. Establish and administer rules and regulations governing the compensation and classification of health professionals of the Hospital. [Title 10 G.C.A., § 80113];

k. Study the financial needs of the GMHA, and report annually to the Governor and the Legislature concerning the condition of the Hospital. [Title 10 G.C.A., § 80116];

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l. Provide concurrence to the Administrator, as appropriate, to solicit, accept, utilize and administer on behalf of GHMA donations, contributions, gifts and bequests for any specific purpose relative to medical care, and may expend any sums so received for the purposes intended by the giver, or donor, in addition to the regular appropriations made for such purposes. [Title 10 G.C.A., § 80120]; and

m. Perform such acts as may be reasonably necessary to accomplish the purpose for which the GMHA was formed. [Title 10 G.C.A., § 80109 (g)]

8. EXECUTIVE SECRETARY

The Board, in collaboration with hospital management, may appoint an executive secretary who shall serve at the pleasure of the Board and whose qualifications, duties, responsibilities, and compensation shall be set by the Board.

ARTICLE IV
MEETINGS

1. REGULAR & SPECIAL MEETINGS

The Board shall hold regular meetings – no less than quarterly – to conduct regular business, or as often as necessary to conduct business for special matters as prescribed by resolution (refer to Official Resolution No. 2019-22). All such meetings shall be open to the public, and the Board shall consider any such matters as may be properly brought before it. The GMHA Medical Staff shall be represented at the meeting by one or more medical staff members, duly selected by the Medical Staff.

Special meetings may be called by the Chairperson or by a majority of the members, as often as may be necessary. [Title 10 G.C.A., § 80105.2] Meetings of the Board, regular or special, shall be subject to Title 5 G.C.A., Chapter 8, Open Government Law.

2. ATTENDANCE REQUIRED

The members of the Board are required to adhere to the attendance policy as guided by the Chairperson. The Chairperson shall determine whether a Trustee's absence from a Board meeting is excused. Three (3) consecutive absences from regular meetings of the Board shall be cause for removal from membership of the Board of Trustees, and the Governor may execute such removal upon recommendation of the Chairperson.

3. PARLIAMENTARY PROCEEDINGS

All meetings shall be conducted in accordance with the most recent edition of Robert's Rules of Order, unless in conflict with provisions of these Bylaws. Minutes shall be kept of the proceedings at all meetings pursuant to Title 5 G.C.A., Chapter 8 - Open Government Law.

4. NOTICE

Note that the Legislature has taken steps to ensure that any protected personal identifying information has been redacted or excluded in whole or in part in order to protect the privacy of any individual(s) whose information has been included as part of this transmittal.

Notice of Regular and Special Meetings shall be provided as follows: five (5) working days public notice and a second public notice at least forty-eight (48) hours prior to the start of the meeting. [Title 5 G.C.A., § 8107]

For Special Meetings, the five (5) working days public notice and the second forty-eight (48) hours prior notice may be waived in the event of an emergency certified to in writing by a public agency. Written notice may be dispensed with as to any member who at, prior to or subsequent to the time the meeting convenes, files with the clerk or secretary of the public agency a written waiver of notice. [Title 5 G.C.A., § 8108]

5. **QUORUM**
A majority of the members shall constitute a quorum and an affirmative vote of five (5) members is required for any action to be valid. [Title 10 G.C.A., § 80105.2]

A Trustee shall be deemed present at a meeting if he/she participated by conference telephone, speaker telephone, or other method by which all persons participating in the meeting can hear one another at the same time. If a quorum is not present at any meeting, those present may adjourn the meeting until such date and hour as a quorum may be had, and no further notice of the adjourned meeting shall be required.

6. **EXECUTIVE SESSION**
At any Regular or Special meeting of the Board, the Members may, by vote, close the meeting to the public to meet in executive session pursuant to Title 5 G.C.A., § 8111.

ARTICLE V
OFFICERS

The Board shall elect a Chairperson, a Vice-Chairperson, a Secretary and a Treasurer from among its membership every two (2) years. [Title 10 G.C.A., § 80108].

a. The **Chairperson** shall call and preside at all regular and special meetings and shall be ex-officio, a member of all committees with voting privileges. He/She shall have such duties and responsibilities as shall be delegated to him/her by these Bylaws, and by the GMHA, from time to time.

b. The **Vice-Chairperson** shall perform the duties and exercise the powers of the Chairperson during the absence or disability of the Chairperson, and perform such other duties as may be delegated by the Board.

c. The **Secretary** shall keep or cause to be kept accurate and complete minutes of all Board and Committee meetings and to ensure that the minutes are maintained and filed systematically in a safe place; send or cause to be sent notices of meetings on order of the

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Chairperson or as allowed by law; send or cause to be sent all correspondence of the Board and maintain copies of all correspondence; and attest to the official actions of the Board.

d. The **Treasurer** shall oversee the GMHA's financial condition at all times and recommend changes to the policies and procedures if necessary; Chair the Finance and Audit Committee; perform the duties and exercise the powers of the Chairperson during the absence or disability of the Chairperson and the Vice-Chairperson; perform all duties and have all powers incident to the Office of the Treasurer as are determined by the Board.

ARTICLE VI
SUBCOMMITTEES OF THE BOARD OF TRUSTEES

The Board shall have the power to appoint and regulate the duties, functions, powers and procedures of subcommittees of your Board of Trustees, standing or special, from among the Members and such advisory subcommittees or bodies, as it may deem necessary or conducive to the efficient management and operation of the GMHA, consistent with applicable laws.

a. The Chair of all standing and special committees and subcommittees shall be appointed by the Chairperson of the Board at the first meeting following reappointment of Board Officers.

b. The Chairperson of the Board may attend, as an ex-officio member with voting privileges, all standing and special committees and subcommittees.

c. Committee and subcommittees assignments may be revised by the Chairperson of the Board, in his/her discretion, as necessary.

d. Members of the GMHA Medical Staff shall be named as consultant members to a standing or special committee and subcommittees, as appropriate, by the Chairperson of the Board.

e. The Special Ad-hoc Subcommittee Chair will report the findings and recommendations of his/her committee and subcommittees to the Board within the timeframe required by the Chairperson of the Board.

f. Standing committees and subcommittees shall inquire and report on matters within their jurisdiction, either at the request of the Board, the Chairperson, or on their own initiative except for those matters which are referred to another committee and subcommittee by the Chairperson of the Board or pursuant to the Bylaws.

1. FINANCE AND AUDIT SUBCOMMITTEE

Note that the Legislature has taken steps to ensure that any protected personal identifying information has been redacted or excluded in whole or in part in order to protect the privacy of any individual(s) whose information has been included as part of this transmittal.

a. Composition - The Finance and Audit (F&A) Subcommittee shall consist of at least one (1) member of the Board, who will be appointed by and serve at the discretion of the Board. The Treasurer of the Board shall be one of the appointed members.

Management shall be represented by members of the executive management team, Legal Counsel, and Chief Auditor in an Ex-Officio capacity.

Members shall be the designated Board member(s), management representatives, and others as designated by the F&A Subcommittee Chair. The F&A Subcommittee Chair is authorized to invite individuals from the community to be Ex-Officio members of the F&A Subcommittee.

b. Meetings - The F&A Subcommittee shall be chaired by the Treasurer of the Board or his/her designee, and meet quarterly, or as often as designated by the Chair or his/her designee. A quorum is established by the presence of the Chair or his/her designee. Any recommendations of the Subcommittee shall be submitted to the Chair or his/her designee for submission or presentation to the Board of Trustees.

c. Responsibilities - Subject to such policies and guidelines as established by the Board, the F&A Subcommittee shall:

i. Review and address the financials of the Hospital, the financing for capital improvements, and audit issues.

ii. Provide recommendations to the Board on the direction and prioritization for the allocation of resources required for the general operations, capital improvements and special projects that may arise.

iii. Monitor the implementation of the financial and capital improvements plans and recommend policies and/or changes that will result in process efficiency.

iv. Formulate the short and long-range financial plans for capital improvement projects.

v. Review all 3rd party financial and management audits and ensure implementation of corrective actions on findings.

vi. Develop and implement initiatives to strengthen internal controls for the prevention of fraud, waste, abuse, and mismanagement of government resources.

vii. Review the adequacy of the hospital's policies and procedures as they relate to financial processes and capital improvements and recommend changes to the Board to effectuate improvement and full compliance with governing laws, executive orders, and other regulations.

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viii. Explore the availability and enhance the hospital's capacity for federal, private, public and non-profit grant funding.

2. HUMAN RESOURCES SUBCOMMITTEE

a. Composition - The Human Resources (HR) Subcommittee shall consist of at least one (1) member of the Board, who will be appointed by and serve at the discretion of the Board.

Management shall be represented by members of the executive management team, Personnel Services Administrator, Legal Counsel, and Chief Auditor in an Ex-Officio capacity.

Members shall be the designated Board member(s), management representatives, and others as designated by the HR Subcommittee Chair. The HR Subcommittee Chair is authorized to invite individuals from the community to be Ex-Officio members of the HR Subcommittee.

b. Meetings - The HR Subcommittee Chair shall meet monthly or as often as designated by the Chair. A quorum is established by the presence of the Chair or his/her designee. Any recommendations of the Subcommittee shall be submitted to the Chair or his/her designee for submission or presentation to the Board of Trustees.

c. Responsibilities - Subject to such policies and guidelines as established by the Board, the HR Subcommittee shall:

i. Periodically review the compensation, benefits, and other terms and conditions of all classified employees.

ii. Annually review with recommendations to the Board the job description, compensation, benefits and other terms and conditions of the positions of the Hospital Administrator, the Associate Administrator of Operations, the Chief Financial Officer, Associate Administrator of Clinical Services, Associate Administrator of Medical Services, Assistant Administrator of Nursing Services, Assistant Administrator of Professional Support Services and Legal Counsel.

iii. Review and recommend for approval to the Board the job descriptions of newly established positions.

iv. Periodically review hiring and employee promotion practices to assure non-discrimination and compliance with all federal and local employment and labor laws.

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v. Review and recommend to the Board labor relations and negotiation policies and procedures.

3. JOINT CONFERENCE AND PROFESSIONAL AFFAIRS SUBCOMMITTEE

a. Composition - The Joint Conference and Professional Affairs (JCPA) Subcommittee shall consist of at least one (1) member of the Board who is a clinician member or representative of the medical community from the Board.

Management shall be represented by the Associated Administrator of Medical Services, President of the Medical Staff and/or the Chairperson of the Credentials Committee, Administrator of Quality, Patient Safety, and Regulatory Compliance, and the Hospital Medical Staff Office Manager/Supervisor.

Members shall be the designated Board member(s), management representatives, and others as designated by the JCPA Subcommittee Chair. The JCPA Subcommittee Chair is authorized to invite individuals from the community to be Ex-Officio members of the JCPA Subcommittee.

b. Meetings - The JCPA Subcommittee shall meet monthly or as often as designated by the Chair. A quorum is established by the presence of the Chair or his/her designee. Any recommendations of the Subcommittee shall be submitted to the Chair or his/her designee for submission or presentation to the Board of Trustees.

c. Responsibilities - Subject to such policies and guidelines as established by the Board, the JCPA Subcommittee shall:

i. Serve as a forum for education and discussion of issues of mutual concern related to patient care, medical policies, staffing and resources, and the relationship between the hospital and members of the medical staff.

ii Review and monitor compliance to the Medical Staff standards of regulatory agencies.

iii. Provide Medico-administrative liaison between the Medical Staff, the Hospital Administration, and the Board of Trustees.

iv. Receive, review, and make recommendations to the Board regarding Medical Staff/Medical Executive recommendations for appointment and reappointment of members to the Medical Staff and for granting, restricting or revoking of clinical privileges of such members. The Subcommittee may, in accordance with bylaws, return a recommendation to the medical staff for further documentation or reconsideration.

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v. Receive, review and make recommendations to the Board regarding revisions and amendments to the Medical Staff Bylaws and Rules and Regulations.

vi. Receive and make recommendations to the Board regarding any communications, requests, or suggestions presented by the Medical staff through its duly authorized representatives.

vii. Oversee the effectiveness of the medical staff credentialing process and make recommendations for changes in policies and procedures for Board approval.

viii. Review medical staff recommendations of disciplinary or corrective actions involving medical staff members as provided in the bylaws and submitting these recommendations to the Board for action.

ix. Oversee the education and development of physician leaders.

x. Monitor physician perception and satisfaction, and oversee physician relations activities.

4. QUALITY, SAFETY, AND COMPLIANCE SUBCOMMITTEE

a. **Composition** - The Quality, Safety, and Compliance (QS&C) Subcommittee shall consist of at least one (1) member of the Board, who will be appointed by and serve at the discretion of the Board.

Management shall be represented by members of the executive management team, Legal Counsel, President of the Medical Staff, Administrator of Quality, Patient Safety, and Regulatory Compliance, Performance Improvement Coordinator, Hospital Risk Management Program Officer, Chair of Environment of Care Committee, and Chief Auditor in an Ex-Officio capacity.

Members shall be the designated Board member(s), management representatives, and others as designated by the QS&C Subcommittee Chair. The QS&C Subcommittee Chair is authorized to invite individuals from the community to be Ex-Officio members of the QS&C Subcommittee.

b. **Meetings** - The QS&C Subcommittee shall meet monthly or as often as designated by the Chair. A quorum is established by the presence of the Chair or his/her designee. Any recommendations of the Subcommittee shall be submitted to the Chair or his/her designee for submission or presentation to the Board of Trustees.

c. **Responsibilities** - Subject to such policies and guidelines as established by the Board, the QS&C Subcommittee shall:

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i. Develop and recommend broad policies to promote the quality and safety of patient care and the quality of professional medical, dental and nursing practices.

ii. Evaluate the professional practice of medical, dental, nursing and other health care providers within GMHA according to the standards of their respective practices that promote safe patient care.

iii. Assure compliance with the standards of accrediting and certifying bodies and licensing agencies concerned with the quality and safety of patient care.

iv. Develop policies that safeguard the confidentiality of patient information.

v. Evaluate, improve, and recommend the continuing education systems and programs for medical, dental, nursing, other healthcare providers and non-clinical staff.

vi. Regularly provide the full Board with an assessment of the quality health care services, the initiatives for improvement, the impact of new methodologies, and the compliance with standards of accrediting and certifying bodies.

vii. Encourage the development of multidisciplinary teams to evaluate the process and outcomes that provide the environment by which optimal quality of care can fulfill the mission of GMHA.

viii. On a monthly basis provide to the full Board a summary report on Risk Management issues.

5. FACILITIES, CAPITAL IMPROVEMENT & INFORMATION TECHNOLOGY SUBCOMMITTEE

a. Composition - The Facilities, Capital Improvement (CIP), and Information Technology (IT) Subcommittee shall consist of at least one (1) member of the Board, who will be appointed by and serve at the discretion of the Board.

Management shall be represented by members of the executive management team, Legal Counsel, Chief Planner, Hospital Information Technology Administrator, Hospital Materials Management Administrator, Facilities Maintenance Manager, and Chief Auditor in an Ex-Officio capacity.

Members shall be the designated Board member(s), management representatives, and others as designated by the Subcommittee Chair. The Subcommittee Chair is authorized to invite individuals from the community to be Ex-Officio members of the Subcommittee.

b. Meetings - The Facilities, CIP and IT Subcommittee shall meet quarterly or as often as designated by the Chair. A quorum is established by the presence of the Chair or his/her

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designee. Any recommendations of the Subcommittee shall be submitted to the Chair or his/her designee for submission or presentation to the Board of Trustees.

c. **Responsibilities** - Subject to such policies and guidelines as established by the Board, the Facilities, CIP & IT Subcommittee shall:

i. Establish and recommend to the Board an annual Capital Improvement plan consistent with the financial plan.

ii. Monitor monthly the progress of ongoing Capital Improvement projects.

iii. Monthly provide an assessment of facility maintenance needs and prioritize the resolution of those needs.

iv. Coordinate with appropriate departments and individuals the implementation of CIP projects.

v. Establish and recommend to the Board an annual IT improvement and training plan.

vi. Provide to the Board an assessment of technology needs of the GMHA.

vii. Provide a report to the Board of the progress made in CIP, IT and Facilities maintenance.

viii. Create and update as necessary a master plan for development, expansion, modernization, and maintenance of the Hospital's primary facilities and report its status to the Board.

ix. Provide mid-term (1-5 years) and long-term (5-10 years) capital and IT plans to the Board.

6. GOVERNANCE, BYLAWS & STRATEGIC PLANNING SUBCOMMITTEE

a. **Composition** - The Governance, Bylaws, and Strategic Planning (GBSP) Subcommittee shall consist of at least two (2) members of the Board, who will be appointed by and serve at the discretion of the Board.

Management shall be represented by members of the executive management team, Chief Planner, Legal Counsel, and Chief Auditor in an ex-officio capacity.

Members shall be the designated Board member(s), management representatives, and others as designated by the Subcommittee Chair. The Subcommittee Chair is authorized to invite individuals from the community to be Ex-Officio members of the Subcommittee.

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b. **Meetings** - The GBSP Subcommittee shall meet quarterly or as often as designated by the Chair. A quorum is established by the presence of the Chair or his/her designee. Any recommendations of the Subcommittee shall be submitted to the Chair or his/her designee for submission or presentation to the Board of Trustees.

c. **Responsibilities** - Subject to such policies and guidelines as established by the Board, the GBSP Subcommittee shall:

i. Establish the Hospital Strategic Plan and recommend to the Board for review, approval, and implementation.

ii. Review the progress of the implementation of the Strategic Plan and present to the Board the status on a quarterly basis.

iii. Receive reports from management regarding the accomplishments of the strategic goals and objectives.

iv. Present to the Board the status of the achievement of the strategic goals and objectives.

v. Biennial review the Hospital By-Laws and make recommendations for amendments to the Board.

vi. Review local and national laws for appropriateness to the established governance and authority of the Hospital and make recommendations for changes in policies, structure, and by-laws accordingly.

vii. Develop and establish the orientation program for new Board members. The program should be reviewed annually for updates and submitted to the Board for approval.

ARTICLE VII
AMENDMENTS

1. PROPOSAL

a. Any member of the Board may propose the amendment of these Bylaws at any regular meeting of the Board or at any special meeting of the Board called for that purpose.
b. Any member of the Board, or the Administrator, or his/her designee, may suggest an amendment of these bylaws to the Chairperson of the Governance, Bylaws, and Strategic Planning Subcommittee.

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c. All proposed and suggested amendments to these bylaws shall be referred to the Governance, Bylaws, and Strategic Planning Subcommittee for review and appropriate action.
d. At the next regular meeting of the Board after the Bylaws Subcommittee has completed its study and consideration, the Chairperson of the Bylaws Subcommittee shall report its findings and recommendations to the Board.

2. ADOPTION

a. The Board may vote upon the adoption of amendments to these bylaws at a regular meeting at which time the Chairperson of the Governance, Bylaws and Strategic Planning Subcommittee makes his/her report, or may postpone voting upon adoption until a time no later than the next regular Board meeting.
b. The Board may vote upon the adoption of amendments at a special meeting called for that purpose.
c. Adoption of amendments to these bylaws shall be accomplished by a majority of the total membership of the Board and as required by law.

ARTICLE VIII
INDEMNIFICATION

The Guam Memorial Hospital Authority will indemnify and hold harmless the members of the Board of Trustees for all actions taken by him or her on behalf of the Guam Memorial Hospital Authority.

These Bylaws were adopted at a duly held meeting of the Guam Memorial Hospital Authority Board of Trustees Meeting on October 27, 2026, and as required by law.

Name	Title	Signature
Sharon J. Davis	Chairperson	
Melanie R. Mendiola	Vice-Chairperson & Treasurer	
Suzanne D. Lobaton	Secretary	
Krista L. Blankenship	Trustee	
Matthew E. Limtiaco	Trustee	
Ramona M. Domen	Trustee	
Terese Calvo, GMHVA (Ex-officio)	President	

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c. All proposed and suggested amendments to these bylaws shall be referred to the Governance, Bylaws, and Strategic Planning Subcommittee for review and appropriate action.
d. At the next regular meeting of the Board after the Bylaws Subcommittee has completed its study and consideration, the Chairperson of the Bylaws Subcommittee shall report its findings and recommendations to the Board.

2. ADOPTION

a. The Board may vote upon the adoption of amendments to these bylaws at a regular meeting at which time the Chairperson of the Governance, Bylaws and Strategic Planning Subcommittee makes his/her report, or may postpone voting upon adoption until a time no later than the next regular Board meeting.
b. The Board may vote upon the adoption of amendments at a special meeting called for that purpose.
c. Adoption of amendments to these bylaws shall be accomplished by a majority of the total membership of the Board and as required by law.

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Sharon J. Davis	Chairperson	
Melanie R. Mendiola	Vice-Chairperson & Treasurer	
Suzanne D. Lobaton	Secretary	
Krista L. Blankenship	Trustee	
Matthew E. Limtiaco	Trustee	
Ramona M. Domen	Trustee	
Terese Calvo, GMHVA (Ex-officio)	President	

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FILE COPY

c. All proposed and suggested amendments to these bylaws shall be referred to the Governance, Bylaws, and Strategic Planning Subcommittee for review and appropriate action.
d. At the next regular meeting of the Board after the Bylaws Subcommittee has completed its study and consideration, the Chairperson of the Bylaws Subcommittee shall report its findings and recommendations to the Board.

2. ADOPTION

a. The Board may vote upon the adoption of amendments to these bylaws at a regular meeting at which time the Chairperson of the Governance, Bylaws and Strategic Planning Subcommittee makes his/her report, or may postpone voting upon adoption until a time no later than the next regular Board meeting.
b. The Board may vote upon the adoption of amendments at a special meeting called for that purpose.
c. Adoption of amendments to these bylaws shall be accomplished by a majority of the total membership of the Board and as required by law.

ARTICLE VIII
INDEMNIFICATION

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Name	Title	Signature
Sharon J. Davis	Chairperson	
Melanie R. Mendiola	Vice-Chairperson & Treasurer	
Suzanne D. Lobaton	Secretary	
Krista L. Blankenship	Trustee	
Matthew E. Limtiaco	Trustee	
Ramona M. Domen	Trustee	
Terese Calvo, GMHVA (Ex-officio)	President	

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GUAM MEMORIAL HOSPITAL AUTHORITY
ATURIDÅT ESPETÅT MIMURIÅT GUÅHÅN
850 Governor Carlos Camacho Road, Tamuning, Guam 96913
Operator: (671) 647-2330 or 2552 | Fax: (671) 649-5508

November 03, 2026

VIA ELECTRONIC MAIL
Benjamin J.F. Cruz
Public Auditor
Office of Public Accountability
Suite 401 DNA Building
238 Archbishop Flores Street
Hagåtña, GU 96910

RE: Reporting Requirements for Boards and Commissions

Dear Mr. Cruz:

To comply with Ch. 8 of Title 5 GCA, Section 38, §8113.1, Reporting Requirements for Boards and Commissions, the GMHA hereby submits the recording for the October 27, 2026 GMHA Board of Trustees Meeting via Google Drive as guided by your office.

Please contact Janet U. Mandapat, Board of Trustees Secretary at (671) 647-2367 or by email at janet.mandapat@gmha.guam.gov for any questions or clarifications.

Sincerely,

Joleen M. Aguon, MD
Interim Hospital Administrator/CEO

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GUAM MEMORIAL HOSPITAL AUTHORITY
ATURIDÅT ESPETÅT MIMURIÅT GUÅHÅN
850 Governor Carlos Camacho Road, Tamuning, Guam 96913
Operator: (671) 647-2330 or 2552 | Fax: (671) 649-5508

November 03, 2026

VIA ELECTRONIC MAIL
Honorable Lourdes A. Leon Guerrero
I Maga'hågan Guåhan
Ricardo J. Bordallo Governor's Complex
Adelup, GU 96910

RE: Reporting Requirements for Boards and Commissions

Dear Governor Leon Guerrero:

To comply with Ch. 8 of Title 5 GCA, Section 38, §8113.1, Reporting Requirements for Boards and Commissions, the GMHA hereby submits the materials presented and discussed at the October 27, 2026 Meeting of the GMHA Board of Trustees.

Please contact Janet U. Mandapat, Board of Trustees Secretary at (671) 647-2367 or by email at janet.mandapat@gmha.guam.gov for any questions or clarifications.

Sincerely,

Jolcen M. Aguon, MD
Interim Hospital Administrator/CEO